

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

-----x

IN THE MATTER OF THE
TOWN OF HEMPSTEAD LOCAL DEVELOPMENT
CORPORATION BOARD MEETING

-----x

Teleconference

March 25, 2021
9:30 a.m.

B E F O R E: FLORESTANO GIRARDI

Dolly Fevola,
Court Reporter

A P P E A R A N C E S:

TOWN OF HEMPSTEAD IDA

FRED PAROLA
EDIE LONGO
ARLYN EAMES
LAURA TOMEO
MICHAEL LODATO
LORRAINE RHOADS

JOHN RYAN, Ryan Brennan & Donnelly, LLP
BILL WEIR, Nixon Peabody
PAUL O'BRIEN, Philips Lytle, LLP
TODD SHAPIRO' OFFICE - Allen Wax (PR)

BOARD OF DIRECTORS

FLO GIRARDI
REV. ERIC MALLETT
CHERICE VANDERHALL
JAMES MARSH
ROBERT BEDFORD

1
2 CHAIRMAN GIRARDI: I'd like to
3 call today's meeting of the LDC to
4 order. We have a quorum.

5 First item on the agenda of New
6 Business is Presentation and
7 Consideration of an existing
8 Resolution to the Academy Charter
9 School, 2021.

10 We have somebody from the
11 Charter School here?

12 MR. LODATO: Dan, you muted
13 yourself.

14 MR. DEEGAN: Let me make sure
15 my client is on the call. Mr.
16 Goldson or Wayne Haughton here? We
17 thought the meeting, according to
18 the agenda, started at 10 o'clock so
19 I told them to get on at 9:30 and I
20 see now it's 9:23.

21 CHAIRMAN GIRARDI: We're going
22 to move on, Mr. Deegan, and we'll
23 come back to you guys.

24 MR. DEEGAN: Thank you.

25 CHAIRMAN GIRARDI: Next item on

1
2 the agenda, Presentation and
3 Consideration of a preliminary
4 Inducement Resolution for Hofstra
5 University 2021 Series.

6 MR. LODATO: I don't see them
7 on either.

8 CHAIRMAN GIRARDI: Nobody from
9 Hofstra either?

10 MR. CURRY: No, no, I'm on.
11 This is Peter Curry from Farrell
12 Fritz.

13 CHAIRMAN GIRARDI: Okay, Mr.
14 Curry. Would you like to proceed
15 with your presentation?

16 MR. CURRY: Yes, I would and I
17 think that my clients will hop on
18 shortly. They anticipated getting
19 on at 9:30, but I just asked them by
20 e-mail to get on now.

21 I will start out by introducing
22 myself. Peter Curry, Farrell Fritz,
23 P.C., RXR Plaza, Uniondale, New York
24 11556. Speaking with me today will
25 be Catherine Hennessy, Senior Vice

1
2 President for Financial Affairs and
3 Treasurer of Hofstra University and
4 Joseph Barkwell, the Vice President
5 for Facilities and Operations, and I
6 would like to start out by thanking
7 the Agency, The Local Development
8 Corporation, for all of its past
9 support of the growth of the Hofstra
10 infrastructure. This Corporation
11 has been a real friend to Hofstra
12 over the past decade or so. We've
13 had several bond offerings that the
14 Corporation has assisted in.

15 This current application we are
16 requesting Corporation assistance in
17 the issuance of tax exempt and
18 taxable bonds. The financing would
19 be in an amount not to exceed
20 \$130 million. That would be
21 basically broken up into two areas;
22 one is a refunding of 2011 tax
23 exempt funds and the second large
24 expense is going to be in the
25 financing of a new Science and

1
2 Innovation Center and the
3 representative from Hofstra will
4 give you a lot more detail on that.

5 We will use a certain amount of
6 the bond proceeds, or Hofstra will
7 use a certain amount of the bond
8 proceeds, to undertake preferred
9 maintenance and improvements of its
10 building and existing
11 infrastructure, as well as to pay a
12 portion of the issuance costs for
13 the bond financing.

14 If Catherine Hennessy is on
15 right now, I'm going to ask her to
16 give an overview of the state of the
17 University.

18 MS. HENNESSY: I am. Thank
19 you, Peter. The University is very
20 grateful for the support of the Town
21 of Hempstead and we appreciate this
22 opportunity to present our
23 application for financing.

24 With the Town's help over many
25 years, the University has grown its

1
2 academic program, stature and
3 reputation in the industry and in
4 the region, and under the leadership
5 of our President, Stuart Rabinowitz,
6 the generosity of our Board, we have
7 strengthened the University
8 financially enjoying ratings of A-2
9 for movies and A from standard
10 import.

11 As a result of a strong team
12 and financial footing, the
13 University has weathered this
14 pandemic well and we are looking
15 forward to continued momentum in the
16 future.

17 Commencing last Fall we brought
18 students to campus to live in the
19 dorms and take courses in person,
20 providing all of the safety measures
21 required and considered prudent. At
22 the same time, we invested in the
23 technology needed for those students
24 requiring remote learning.

25 We are incredibly fortunate.

1
2 We're a partnership with Northwell
3 who provides the science and
4 staffing for all of our routine
5 COVID tests and protocol and
6 ultimately for vaccines.

7 Our current application and
8 building plan is an essential next
9 step in the University's future and
10 focus on the important growth areas
11 of science technology and health
12 related fields.

13 The new building will house
14 nursing and engineering programs,
15 including our new undergraduate
16 nursing program scheduled to launch
17 this fall.

18 In this, our very first year,
19 we are pleased to report that we
20 have 40 applications for every
21 available spot, a very strong demand
22 for the program and the quality of
23 our program, which is also offered
24 in partnership with Northwell
25 Health. The partnership has been a

1
2 great strategic win for both Hofstra
3 and Northwell, as is reflected in
4 the medical school which has
5 exceeded all of our expectations.

6 Beyond the new building, as
7 Peter mentioned, we are planning to
8 finance other capital improvements
9 and maintenance projects and refund
10 the 2011 Town of Hempstead LDC Bond.

11 If Joe Barkwell has made it to
12 the call, I'd like to ask him to
13 present the details of our new
14 Science and Innovation Center. If
15 he has not, I will do so. Joe?

16 Okay. The new building, the
17 plan is to construct a new 4-story
18 75,000 square foot Science and
19 Innovation Center. The building has
20 been designed by HLW International
21 and Cameron Engineering. It's a
22 U-shape design which will create a
23 courtyard with the adjacent Zarb
24 School of Business forming active
25 common space that draws the

1
2 community together.

3 The building's main level will
4 showcase some of our more
5 significant labs; the big data lab,
6 a major space lab for both schools,
7 engineering and nursing, and also
8 the Nursing School of Anesthesia and
9 Cardiac Profusion Simulation Lab.

10 The building shall be designed
11 and constructed to be lead silver
12 certified as we have done with our
13 last few buildings. We are very
14 excited about the prospect and the
15 opportunity to actually bring
16 students of nursing and engineering
17 together as they contemplate new
18 equipment and product that will
19 assist and aid in the health-related
20 field.

21 MR. CURRY: I just wanted to
22 indicate that we had forwarded
23 renderings of the building for the
24 Board to be able to peruse so you
25 can understand a visual of what

1
2 Cathy has discussed about the
3 buildings.

4 At this time, I would like to
5 discuss the timing for this, this
6 bond. We have retained an
7 underwriter of -- Hofstra has
8 retained an underwriter of Barclay's
9 who has underwritten prior bond work
10 and we are looking forward to moving
11 quickly getting, not only the
12 agency's approval, but working on
13 the next steps, and I am going to
14 give it back to Cathy for a second
15 so that she can discuss where we are
16 in working towards a path towards
17 closing.

18 MS. HENNESSY: Thank you,
19 Peter. Yes, we have retained
20 Barclay's. We are planning to
21 schedule our kick-off meeting
22 assuming we have your approval to do
23 so next week.

24 I would add that we have
25 completed our due diligence. We

1
2 have not turned it over yet, but we
3 have completed our due diligence
4 questionnaire. We are ready to go
5 and are looking forward to moving
6 ahead with this building. We
7 respectfully request your approval
8 to do so.

9 MR. PAROLA: Beautiful
10 building. I'll just add how
11 delighted we are with our long
12 association from the IDA's with the
13 excellence that Hofstra provides,
14 both in preparing these projects, as
15 well as the education of our prize
16 pupils. God bless you all.

17 MR. MARSH: I just want to
18 clarify. We're talking about LDC,
19 right, not IDA?

20 MR. PAROLA: Correct, sir.

21 MR. MARSH: Okay, thank you
22 because you mentioned IDA, a long
23 association.

24 MR. PAROLA: Correct that.
25 LDC.

1
2 MR. CURRY: Actually, Hofstra
3 has worked with Hempstead for so
4 long that --

5 CHAIRMAN GIRARDI: Please state
6 your name before you speak for the
7 stenographer so there is no
8 misunderstanding, please.

9 MR. CURRY: We're opening up
10 the floor for any questions.

11 CHAIRMAN GIRARDI: The Board
12 has no questions? Okay, I'm going
13 to make a motion. Do I have a
14 second?

15 MR. MARSH: Second.

16 CHAIRMAN GIRARDI: I'll take a
17 vote.

18 Reverend Mallette?

19 REVEREND MALLETT: Aye.

20 CHAIRMAN GIRARDI: Mr. Marsh?

21 MR. MARSH: Yes.

22 CHAIRMAN GIRARDI: Ms.
23 Vanderhall?

24 MS. VANDERHALL: Yes.

25 CHAIRMAN GIRARDI: Flo Girardi

1
2 is an aye. Mr. Bedford?

3 MR. BEDFORD: Aye.

4 CHAIRMAN GIRARDI: Thank you.
5 Thank you for your presentation.
6 Good luck.

7 MR. CURRY: Thank you.

8 MS. HENNESSY: Thank you.

9 MR. CURRY: Bye-bye.

10 CHAIRMAN GIRARDI: Anybody from
11 the Academy Charter School? Are you
12 guys ready?

13 MR. DEEGAN: I believe we are.
14 Let me just check. Is our Bishop
15 Goldson and Wayne Haughton on? I
16 think they are getting on so you can
17 do other items.

18 CHAIRMAN GIRARDI: Mr. Deegan,
19 we're going to keep going with our
20 agenda and then at the end we'll go
21 back to it, okay?

22 MR. DEEGAN: Okay. Thank you.

23 CHAIRMAN GIRARDI: First item
24 on the agenda, Consideration and --

25 MR. HAUGHTON: We're here, Dan.

1
2 CHAIRMAN GIRARDI: Mr. Deegan,
3 you want to take that?

4 MR. DEEGAN: Sure. Chairman
5 Girardi, would you like me to start
6 the presentation?

7 CHAIRMAN GIRARDI: Yes.

8 MR. DEEGAN: Thank you. My
9 name is Dan Deegan. I'm an attorney
10 with the Law Firm Forcellini Deegan,
11 Terrana in Uniondale, New York. I'm
12 the attorney for the Applicant. The
13 Applicant is the Academy Charter
14 School and I have with me today on
15 the call here CEO and President
16 Bishop Goldson and also the
17 Executive Director, Wayne Haughton.

18 Bishop Goldson and Wayne,
19 you're both there, correct?

20 MR. HAUGHTON: Yes, we're here.

21 MR. DEEGAN: Thank you.

22 This Board is a little familiar
23 with the Academy Charter School.
24 This LDC has been a long-term
25 partner with the Academy Charter

1
2 School since the beginning. This
3 charter school originally started in
4 2009 as an elementary school in the
5 Village of Hempstead. Since then,
6 the Academy has expanded to now
7 offer kindergarten through 12th
8 grade between the Hempstead campuses
9 and the area of the Village and the
10 Uniondale campus which is located at
11 100 Charles Lindburgh Boulevard,
12 which is the subject of today's
13 application.

14 The current operations of the
15 overall school include three
16 buildings in the Village of
17 Hempstead, North Franklin, as
18 indicated, and a one-story building
19 at 100 Charles Lindbergh Boulevard,
20 which they are now to expand with
21 the IDA's assistance.

22 This has been a success story
23 for this Academy, as we indicated.
24 It started back in 2009 and has had
25 a series of expansion and new

1
2 construction projects of which the
3 LDC has been a great partner and a
4 big part of that success.

5 There are currently seven bond
6 series with this LDC. There's
7 currently seven bond series with the
8 LDC now. 2011 and 2013 were the
9 initial ones which were refinanced
10 in 2020. So there's a 2017, 2018
11 and 2020 issued for various
12 construction projects. The total
13 bonds outstanding with the LDC at
14 this point, financed by the LDC,
15 totals \$119 million, so an
16 unbelievable collaborative
17 partnership with this LDC.

18 The proposed project before the
19 Board today with the addition to the
20 existing Uniondale campus at 100
21 Charles Lindbergh Boulevard of a
22 4-story classroom building for the
23 high school expansion. It's
24 approximately a 92,000 square foot
25 expansion. It would have a full

1
2 gym, locker rooms, administrative
3 areas. It would have a below grade
4 parking level, below grade
5 auditorium.

6 This project will further the
7 mission of the Academy, align with
8 this long-term development plan and
9 is consistent with the Charter
10 mandates to provide quality
11 educational options for K through 12
12 students.

13 So aside from procuring the
14 necessary funding to proceed, which
15 is why we're here today, this
16 project has already received site
17 plan approval from the Town in 2019,
18 Zoning Board approval in 2021,
19 earlier this year. We received
20 Nassau County approvals and we
21 received approval from the Nassau
22 County legislature to expand on this
23 County-owned land.

24 We just recently received
25 building permits and we're looking

1
2 to commence construction as soon as
3 possible. The only thing
4 outstanding is this Board's
5 assistance in helping us induce the
6 bonds and put the financing to get
7 going.

8 Assuming that that takes place
9 with this Board, we're looking to
10 start, as I said, immediately. We
11 already have building permits and we
12 would anticipate completing the
13 project by June of 2023 with the
14 goal of having occupancy by students
15 in the Fall of 2023.

16 This project will result in
17 approximately 100 construction jobs
18 which will start immediately, which
19 obviously is very important in these
20 COVID times. I believe we have
21 commitment with a local partner we
22 work with in terms of working with
23 at-risk youth and other individuals
24 who have a difficult time
25 historically accessing the market.

1
2 We have a successful collaboration
3 and I think you'll hear from him
4 after I speak.

5 This is a very important
6 economic project in terms of the
7 initial construction jobs, but it's
8 also going to create an additional
9 100 full-time positions and 16
10 part-time positions by year two.
11 This is going to result in an
12 increase to the payroll of the
13 Academy by over \$6 million.

14 So the current request from
15 this LDC for inducement for bond
16 financing looking to put a bond
17 issuance for the cost of
18 construction for the acquisition of
19 furniture fixtures and equipment
20 which total about \$38 million as
21 indicated in the application. That
22 consists of \$500,000 in site work,
23 about \$29 million for construction
24 materials and about \$6.5 million for
25 furniture fixtures and equipment,

1 plus associated transaction and
2 engineering fees.
3

4 This has been necessary. This
5 is the way this Academy has expanded
6 over the years, has been built and
7 expanded over the years. I think
8 this Board is very well familiar
9 that it's a fantastic educational
10 opportunity for students that might
11 not otherwise have this opportunity
12 in a local area. The students are
13 selected through lottery and are,
14 you know -- the Academy apprises
15 itself on the high level of
16 educational opportunity that it
17 provides and, you know, we're really
18 looking to move forward ASAP in this
19 project and request the IDA's
20 assistance. Without the IDA's
21 assistance and without this vote
22 this is really our only source of
23 financing and it's been very
24 successful.

25 So at the end of the day these

1
2 bonds are serviced through the
3 income the school gets from the
4 state and from the effective local
5 school districts that participate in
6 funding the charter school.

7 So that being said, I don't
8 know if Bishop Goldson or Mr. Wayne
9 have anything to say, but we open it
10 for questions from the Board.

11 I understand that also, as I
12 indicated before, Reggie Benjamin,
13 Reverend Benjamin, has indicated to
14 us that he would like to make a
15 statement. I don't know if he's on
16 the line or not.

17 MR. HAUGHTON: Yes, good
18 morning to all the members of the
19 Board. This is Wayne Haughton,
20 Executive Director for the Academy
21 Charter School, and I just wanted to
22 say to all the members of the Board
23 that we appreciate your partnership.
24 You have been very helpful to us in
25 the past and you have also helped us

1
2 in accomplishing our mandate which
3 is to educate children and to help
4 them to steer their future.

5 This particular project, I
6 think, is a key project because it
7 will help us to do something that
8 we're seeing changes in the academic
9 protocol of the country and of our
10 community and of Nassau County
11 whereby we're trying to put kids in
12 a path that they can get a career,
13 as well as a college option in their
14 academic pursuit.

15 So this particular project will
16 provide a vocational study path in
17 addition to a college path whereby
18 the kids that need a vocational
19 option to earn their way to college
20 they can do so. This will also
21 provide them to be eligible in the
22 work force where they can be
23 productive in the work environment
24 providing skills that our community
25 so much needs at this particular

1
2 time.

3 We have started this project
4 earlier but because coming through
5 the pandemic we have faced a lot of
6 issues, particularly with the
7 compliance change for construction
8 being interrupted and also because
9 of the pandemic we have to provide
10 additional spacing for children, but
11 the Academy has been very blessed
12 and we have done our due diligence
13 and we have worked through the whole
14 pandemic process by providing
15 distant learning, but as you're
16 seeing that we're coming back
17 full-time, we need to prepare and
18 make this particular building ready
19 to provide all the skills and all
20 the training to have our kids ready
21 for a career path, as well as a
22 college path and I think this will
23 help them to be productive citizens.

24 We just want to say thank you
25 again for your diligence and thank

1
2 you again for your partnership in
3 the past and we look forward to
4 accomplishing so much more with your
5 partnership now and in the future.
6 Thanks again.

7 MR. PAROLA: On behalf of the
8 IDA, let me just commend the LDC on
9 the excellence. We thoroughly
10 believe that competition and
11 education breeds excellence and
12 that's exactly what the Academy
13 Charter School has bred and we're
14 delightful to be of any help that we
15 can be to continue your mission.

16 MR. HAUGHTON: Thank you very
17 much. I appreciate it.

18 CHAIRMAN GIRARDI: Thank you,
19 Mr. Parola.

20 Do The Board members have any
21 questions? No questions.

22 Mr. Deegan, does that conclude
23 your presentation?

24 MR. DEEGAN: Yes, it does.

25 CHAIRMAN GIRARDI: If there's

1
2 no questions, I'd like to make a
3 motion.

4 MR. MARSH: I'll second it.

5 CHAIRMAN GIRARDI: I'll take a
6 vote. Reverend Mallette?

7 REVEREND MALLETT: Aye.

8 CHAIRMAN GIRARDI: Mr. Marsh?

9 MR. MARSH: Yes.

10 CHAIRMAN GIRARDI: Ms.
11 Vanderhall?

12 MS. VANDERHALL: Yes.

13 CHAIRMAN GIRARDI: Flo Girardi
14 is an aye. Mr. Bedford?

15 MR. BEDFORD: Aye.

16 CHAIRMAN GIRARDI: Thank you,
17 Mr. Deegan. Thank you Bishop for
18 your presentation.

19 I'd like to move on to the next
20 item on the agenda.

21 MR. DEEGAN: Thank you very
22 much.

23 CHAIRMAN GIRARDI:
24 Consideration and Adoption of the
25 2020 LDC Audited Financial Report.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

MR. PAROLA: All is well.
It's been through Committee and
ready for your vote.

CHAIRMAN GIRARDI: I'll make
the motion. Do I have a second?

MR. BEDFORD: Second.

CHAIRMAN GIRARDI: Thank you,
Mr. Bedford. I'll take a vote.
Reverend Mallette?

REVEREND MALLETTE: Aye.

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Ms.
Vanderhall?

MS. VANDERHALL: Aye.

CHAIRMAN GIRARDI: Flo Girardi
is an aye. Mr. Bedford?

MR. BEDFORD: Aye.

CHAIRMAN GIRARDI: Next item.
Consideration and Adoption of the
2020 LDC Audited Financial
Statement.

MR. PAROLA: All in order
according to our accountant.

1
2 Already been through Committee.

3 CHAIRMAN GIRARDI: I'll make
4 the motion. Do I have a second?

5 MR. MARSH: I'll second it.

6 CHAIRMAN GIRARDI: I'll take a
7 vote. Mr. Bedford?

8 MR. BEDFORD: Aye.

9 CHAIRMAN GIRARDI: Flo Girardi
10 is an aye. Ms. Vanderhall?

11 MS. VANDERHALL: Aye.

12 CHAIRMAN GIRARDI: Mr. Marsh?

13 MR. MARSH: Yes.

14 CHAIRMAN GIRARDI: Reverend
15 Mallette?

16 REVEREND MALLETTE: Aye.

17 CHAIRMAN GIRARDI: Next item,
18 Consideration and Adoption of the
19 LDC Mission Statement.

20 MR. PAROLA: Obviously
21 stresses our intent to build
22 economic development in our region.
23 Has been through Committee. Ready
24 for adoption.

25 CHAIRMAN GIRARDI: I'll make a

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

motion.

REVEREND MALLETT: So moved.

CHAIRMAN GIRARDI: I'll take a
vote. Reverend Mallette?

REVEREND MALLETT: Aye.

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Ms.
Vanderhall?

MS. VANDERHALL: Aye.

CHAIRMAN GIRARDI: Flo Girardi
is an aye. Mr. Bedford?

MR. BEDFORD: Aye.

CHAIRMAN GIRARDI: Next item,
Consideration and Adoption of the
LDC Measurement Report.

MR. PAROLA: Through
Governance. All is well established
in terms of our goals. Ready for
adoption.

CHAIRMAN GIRARDI: I'll make a
motion. Do I have a second?

MR. MARSH: I'll second it.

CHAIRMAN GIRARDI: Take a vote.

1
2 Mr. Bedford?

3 MR. BEDFORD: Aye.

4 CHAIRMAN GIRARDI: Flo Girardi
5 is an aye. Ms. Vanderhall?

6 MS. VANDERHALL: Aye.

7 CHAIRMAN GIRARDI: Mr. Marsh?

8 MR. MARSH: Yes.

9 CHAIRMAN GIRARDI: Reverend
10 Mallette?

11 REVEREND MALLETTE: Aye.

12 CHAIRMAN GIRARDI: Next item,
13 Consideration and Adoption of the
14 Policy and Procedures.

15 MR. PAROLA: Again, adopted
16 through Governance. You're well
17 aware of the sub-evaluation nature
18 of it and the specific roles in
19 terms of staff and the Board.

20 CHAIRMAN GIRARDI: I'll make a
21 motion.

22 MS. VANDERHALL: Second.

23 CHAIRMAN GIRARDI: I'll take a
24 vote. Reverend Mallette?

25 REVEREND MALLETTE: Aye.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Ms.

Vanderhall?

MS. VANDERHALL: Aye.

CHAIRMAN GIRARDI: Flo Girardi

is an aye. Mr. Bedford?

MR. BEDFORD: Aye.

CHAIRMAN GIRARDI: Thank you.

Consideration and Adoption of
Investment Policy and Guidelines.

MR. PAROLA: Again, prudent
policy, one that ensures that none
of our assets be wasted. It's been
through Governance. Ready for your
vote.

CHAIRMAN GIRARDI: I'll make
the motion.

MS. VANDERHALL: Second.

CHAIRMAN GIRARDI: Take a vote.
Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Ms.

Vanderhall?

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

MS. VANDERHALL: Aye.

CHAIRMAN GIRARDI: Flo is an
aye. Mr. Bedford?

MR. BEDFORD: Aye.

CHAIRMAN GIRARDI: Reverend
Malette?

REVEREND MALLETT: Aye.

CHAIRMAN GIRARDI: Thank you.
Next item, Consideration and
Adoption of the Property Disposition
Policy.

MR. PAROLA: No change in
policy. Adopted by Governance
previously.

CHAIRMAN GIRARDI: Make the
motion. Do I have a second?

MS. VANDERHALL: Second.

CHAIRMAN GIRARDI: I'll take a
vote. Reverend Mallette?

REVEREND MALLETT: Aye.

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Ms.
Vanderhall?

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

MS. VANDERHALL: Aye.

CHAIRMAN GIRARDI: Mr. Bedford?

MR. BEDFORD: Aye.

CHAIRMAN GIRARDI: Next item,
Consideration and Adoption of
Operations and Accomplishments of
2020.

MR. PAROLA: Set forth based
on the Academy Charter School last
year, which we're building on today.
Already through Governance.

CHAIRMAN GIRARDI: I'll make
the motion. Do I have a second?

REVEREND MALLETT: I'll
second.

CHAIRMAN GIRARDI: I'll take a
vote. Reverend Mallette?

REVEREND MALLETT: Aye.

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Ms.
Vanderhall?

MS. VANDERHALL: Yes.

CHAIRMAN GIRARDI: Flo Girardi

1
2 is an aye. Mr. Bedford?

3 MR. BEDFORD: Aye.

4 CHAIRMAN GIRARDI: Next item,
5 Consideration and Adoption of
6 Assessment of the Effectiveness of
7 Internal Controls.

8 MR. PAROLA: Again, we met
9 with our accountants, both
10 individually as a staff and
11 collectively, discussed our internal
12 controls. They are well pleased in
13 terms of the protocols we have in
14 place to ensure that all runs well
15 and that there is no deception.

16 CHAIRMAN GIRARDI: I'll make a
17 motion. Do I have a second?

18 MR. MARSH: Second.

19 CHAIRMAN GIRARDI: Second by
20 Mr. Marsh. I'll take a vote. Mr.
21 Bedford?

22 MR. BEDFORD: Aye.

23 CHAIRMAN GIRARDI: Flo Girardi
24 is an aye. Ms. Vanderhall?

25 MS. VANDERHALL: Aye.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Reverend
Mallette?

REVEREND MALLETTTE: Aye.

CHAIRMAN GIRARDI: Next item,
Consideration and Adoption of
Purchasing Guidelines.

MR. PAROLA: No change in the
purchasing guideline template.

CHAIRMAN GIRARDI: I'll make a
motion.

MR. MARSH: I'll second it.

CHAIRMAN GIRARDI: I'm going to
take a vote. Mr. Bedford?

MR. BEDFORD: Aye.

CHAIRMAN GIRARDI: Flo Girardi
is an aye. Ms. Vanderhall?

MS. VANDERHALL: Aye.

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Reverend
Mallette?

REVEREND MALLETTTE: Aye.

1
2 CHAIRMAN GIRARDI: Next item,
3 Consideration and Adoption of the
4 Code of Ethics.

5 MR. PAROLA: I think it
6 reflects the matter in which the
7 Board conduct themselves. Ready for
8 your adoption.

9 CHAIRMAN GIRARDI: I'll make
10 the motion. Second?

11 REVEREND MALLETTE: I'll
12 second.

13 CHAIRMAN GIRARDI: I'll take a
14 vote. Reverend Mallette?

15 REVEREND MALLETTE: Aye.

16 CHAIRMAN GIRARDI: Mr. Marsh?

17 MR. MARSH: Yes.

18 CHAIRMAN GIRARDI: Ms.
19 Vanderhall?

20 MS. VANDERHALL: Aye.

21 CHAIRMAN GIRARDI: Flo Girardi
22 is an aye. Mr. Bedford?

23 MR. BEDFORD: Aye.

24 CHAIRMAN GIRARDI: Next item,
25 Consideration and Adoption of

1
2 Contracting Compliance Officer.

3 MR. PAROLA: Elon has offered
4 to continue his position and ready
5 for your vote.

6 CHAIRMAN GIRARDI: I'll make
7 the motion. Do I have a second?

8 REVEREND MALLETTE: I'll
9 second.

10 CHAIRMAN GIRARDI: I'll take a
11 vote. Reverend Mallette?

12 REVEREND MALLETTE: Aye.

13 CHAIRMAN GIRARDI: Mr. Marsh?

14 MR. MARSH: Yes.

15 CHAIRMAN GIRARDI: Ms.
16 Vanderhall?

17 MS. VANDERHALL: Aye.

18 CHAIRMAN GIRARDI: Flo Girardi
19 is an aye. Mr. Bedford?

20 MR. BEDFORD: Aye.

21 CHAIRMAN GIRARDI: Next item,
22 Consideration of LDC Staff Salary
23 Increases, which is namely the IDA
24 retroactive to the first of the
25 year. I'll make the motion. Do I

1
2 have a second?

3 REVEREND MALLETTE: I'll
4 second.

5 CHAIRMAN GIRARDI: Mr. Bedford?

6 MR. BEDFORD: Aye.

7 CHAIRMAN GIRARDI: Flo Girardi
8 is an aye. Ms. Vanderhall?

9 MS. VANDERHALL: Aye.

10 CHAIRMAN GIRARDI: Mr. Marsh?

11 MR. MARSH: Yes.

12 CHAIRMAN GIRARDI: Reverend
13 Mallette?

14 REVEREND MALLETTE: Aye.

15 CHAIRMAN GIRARDI: Next item on
16 the agenda, Disperse Evaluation
17 Summary.

18 MR. LODATO: The evaluation
19 summary is similar to the IDA one.
20 We collected everyone's input and
21 compiled it into a report that is in
22 your packet.

23 CHAIRMAN GIRARDI: No questions
24 from the Board?

25 Next item on the agenda is the

1
2 CEO Report.

3 MR. PAROLA: We have bonding
4 on the Local Development Corporation
5 for both the Academy Charter
6 School -- more than vote -- for each
7 of the following: Academy Charter
8 School, Hofstra and Adelphi. Ram
9 Bam Maimonides High School at the
10 current time has withdrawn its
11 application.

12 CHAIRMAN GIRARDI: No questions
13 from the Board. We'll move on to
14 the reading and approval of the
15 minutes of February 25, 2021.

16 I'm going to make a motion to
17 waive the reading of the minutes.
18 Do I have a second?

19 MR. BEDFORD: Second.

20 CHAIRMAN GIRARDI: I'll make a
21 motion to waive the reading of the
22 minutes. Do I have a second?

23 MR. BEDFORD: Second.

24 CHAIRMAN GIRARDI: I'll take a
25 vote. Mr. Bedford?

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

MR. BEDFORD: Aye.

CHAIRMAN GIRARDI: Flo Girardi
is an aye. Ms. Vanderhall?

MS. VANDERHALL: Aye.

CHAIRMAN GIRARDI: Mr. Marsh?

MR. MARSH: Yes.

CHAIRMAN GIRARDI: Reverend
Mallette?

REVEREND MALLETTE: Aye.

CHAIRMAN GIRARDI: Next item,
Report of the Treasurer, Financial
Expenditure List, February 19th to
Marsh 18, 2021.

REVEREND MALLETTE: Financial
Expenditure List all is in order and
no issues at this time.

CHAIRMAN GIRARDI: Thank you,
Reverend. No questions?

Committee Updates. The
Committee met this morning.

I'm going to now make a motion
to adjourn today's meeting. Do I
have a second?

MR. BEDFORD: Second.

1
2 CHAIRMAN GIRARDI: Second by
3 Mr. Bedford.

4 Mr. Bedford?

5 MR. BEDFORD: Aye.

6 CHAIRMAN GIRARDI: Flo Girardi
7 is an aye. Ms. Vanderhall?

8 MS. VANDERHALL: Aye.

9 CHAIRMAN GIRARDI: Mr. Marsh?

10 MR. MARSH: Yes.

11 CHAIRMAN GIRARDI: Reverend
12 Mallette?

13 REVEREND MALLETT: Aye.

14 CHAIRMAN GIRARDI: Meeting is
15 adjourned. Hopefully we'll all see
16 each other in person next month.

17 Thank you.

18 (Time noted: 10:00 a.m.)
19
20
21
22
23
24
25

CERTIFICATION

I, DOLLY FEVOLA, a Notary Public in
and for the State of New York, do hereby certify:

THAT within transcript is a true record
of my stenographic notes.

I further certify that I am not related,
either by blood or marriage, to any of the parties
to this action; and

THAT I am in no way interested in
the outcome of this matter.

IN WITNESS WHEREOF, I have hereunto
set my hand this 9th day of April, 2021.

Dolly Fevola

DOLLY FEVOLA

\$	9	4:2, 14:20, 14:24, 26:20, 38:16, 38:25 ahead [1] - 12:6 aid [1] - 10:19 align [1] - 18:7 Allen [1] - 2:10 amount [3] - 5:19, 6:5, 6:7 Anesthesia [1] - 10:8 anticipate [1] - 19:12 anticipated [1] - 4:18 Applicant [2] - 15:12, 15:13 application [6] - 5:15, 6:23, 8:7, 16:13, 20:21, 39:11 applications [1] - 8:20 appreciate [3] - 6:21, 22:23, 25:17 apprises [1] - 21:14 approval [7] - 11:12, 11:22, 12:7, 18:17, 18:18, 18:21, 39:14 approvals [1] - 18:20 April [1] - 42:13 area [2] - 16:9, 21:12 areas [3] - 5:21, 8:10, 18:3 ARLYN [1] - 2:6 ASAP [1] - 21:18 aside [1] - 18:13 Assessment [1] - 34:6 assets [1] - 31:15 assist [1] - 10:19 assistance [5] - 5:16, 16:21, 19:5, 21:20, 21:21 assisted [1] - 5:14 associated [1] - 21:2 association [2] - 12:12, 12:23 assuming [2] - 11:22, 19:8 at-risk [1] - 19:23 attorney [2] - 15:9, 15:12 Audited [2] - 26:25, 27:22 auditorium [1] - 18:5 available [1] - 8:21 aware [1] - 30:17 aye [64] - 13:19, 14:2, 14:3, 26:7, 26:14, 26:15, 27:11, 27:16, 27:18, 27:19, 28:8, 28:10, 28:11, 28:16, 29:6, 29:11, 29:13, 29:14, 30:3, 30:5, 30:6, 30:11, 30:25, 31:6, 31:8, 31:9,	32:2, 32:4, 32:5, 32:8, 32:21, 33:2, 33:4, 33:19, 34:2, 34:3, 34:22, 34:24, 34:25, 35:6, 35:17, 35:19, 35:20, 35:25, 36:15, 36:20, 36:22, 36:23, 37:12, 37:17, 37:19, 37:20, 38:6, 38:8, 38:9, 38:14, 40:2, 40:4, 40:5, 40:10, 41:5, 41:7, 41:8, 41:13	36:7, 38:24, 39:13 1 BOARD [2] - 1:5, 2:11 Board's [1] - 19:4 bond [10] - 5:13, 6:6, 6:7, 6:13, 11:6, 11:9, 17:5, 17:7, 20:15, 20:16 Bond [1] - 9:10 bonding [1] - 39:3 bonds [4] - 5:18, 17:13, 19:6, 22:2 Boulevard [3] - 16:11, 16:19, 17:21 bred [1] - 25:13 breeds [1] - 25:11 Brennan [1] - 2:8 bring [1] - 10:15 broken [1] - 5:21 brought [1] - 7:17 build [1] - 28:21 building [16] - 6:10, 8:8, 8:13, 9:6, 9:16, 9:19, 10:10, 10:23, 12:6, 12:10, 16:18, 17:22, 18:25, 19:11, 24:18, 33:11 building's [1] - 10:3 buildings [3] - 10:13, 11:3, 16:16 built [1] - 21:6 Business [2] - 3:6, 9:24 Bye [1] - 14:9 bye [1] - 14:9 Bye-bye [1] - 14:9
1	A		B	
10 [1] - 3:18 100 [5] - 16:11, 16:19, 17:20, 19:17, 20:9 10:00 [1] - 41:18 11556 [1] - 4:24 12 [1] - 18:11 12th [1] - 16:7 16 [1] - 20:9 18 [1] - 40:14 19th [1] - 40:13	A-2 [1] - 7:8 a.m [2] - 1:9, 41:18 able [1] - 10:24 academic [3] - 7:2, 23:8, 23:14 academy [1] - 39:7 Academy [16] - 3:8, 14:11, 15:13, 15:23, 15:25, 16:6, 16:23, 18:7, 20:13, 21:5, 21:14, 22:20, 24:11, 25:12, 33:10, 39:5 accessing [1] - 19:25 accomplishing [2] - 23:2, 25:4 Accomplishments [1] - 33:7 according [2] - 3:17, 27:25 accountant [1] - 27:25 accountants [1] - 34:9 acquisition [1] - 20:18 action [1] - 42:9 active [1] - 9:24 add [2] - 11:24, 12:10 addition [2] - 17:19, 23:17 additional [2] - 20:8, 24:10 Adelphi [1] - 39:8 adjacent [1] - 9:23 adjourn [1] - 40:23 adjourned [1] - 41:15 administrative [1] - 18:2 adopted [2] - 30:15, 32:14 Adoption [12] - 26:24, 27:21, 28:18, 29:16, 30:13, 31:11, 32:11, 33:6, 34:5, 35:8, 36:3, 36:25 adoption [3] - 28:24, 29:21, 36:8 Affairs [1] - 5:2 Agency [1] - 5:7 agency's [1] - 11:12 agenda [8] - 3:5, 3:18,		Bam [1] - 39:9 Barclay's [2] - 11:8, 11:20 Barkwell [2] - 5:4, 9:11 based [1] - 33:9 beautiful [1] - 12:9 Bedford [18] - 14:2, 26:14, 27:9, 27:18, 28:7, 29:13, 30:2, 31:8, 32:4, 33:3, 34:2, 34:21, 35:16, 36:22, 37:19, 38:5, 39:25, 41:4 bedford [1] - 41:3 BEDFORD [22] - 2:14, 14:3, 26:15, 27:7, 27:19, 28:8, 29:14, 30:3, 31:9, 32:5, 33:4, 34:3, 34:22, 35:17, 36:23, 37:20, 38:6, 39:19, 39:23, 40:2, 40:25, 41:5 beginning [1] - 16:2 behalf [1] - 25:7 below [2] - 18:3, 18:4 Benjamin [2] - 22:12, 22:13 between [1] - 16:8 beyond [1] - 9:6 big [2] - 10:5, 17:4 BILL [1] - 2:9 Bishop [5] - 14:14, 15:16, 15:18, 22:8, 26:17 bless [1] - 12:16 blessed [1] - 24:11 blood [1] - 42:8 Board [16] - 7:6, 10:24, 13:11, 15:22, 17:19, 18:18, 19:9, 21:8, 22:10, 22:19, 22:22, 25:20, 30:19,	
2				
2009 [2] - 16:4, 16:24 2011 [3] - 5:22, 9:10, 17:8 2013 [1] - 17:8 2017 [1] - 17:10 2018 [1] - 17:10 2019 [1] - 18:17 2020 [5] - 17:10, 17:11, 26:25, 27:22, 33:8 2021 [7] - 1:8, 3:9, 4:5, 18:18, 39:15, 40:14, 42:13 2023 [2] - 19:13, 19:15 25 [2] - 1:8, 39:15				
4				
4-story [2] - 9:17, 17:22 40 [1] - 8:20				
6				
6 [1] - 20:13 6.5 [1] - 20:24				
7				
75,000 [1] - 9:18			C	
			Cameron [1] - 9:21 campus [3] - 7:18, 16:10, 17:20 campuses [1] - 16:8 capital [1] - 9:8 Cardiac [1] - 10:9 career [2] - 23:12, 24:21 Catherine [2] - 4:25, 6:14 Cathy [2] - 11:2, 11:14 Center [3] - 6:2, 9:14, 9:19 CEO [2] - 15:15, 39:2 certain [2] - 6:5, 6:7 CERTIFICATION [1] - 42:2 certified [1] - 10:12 certify [2] - 42:4, 42:7 CHAIRMAN [116] - 3:2, 3:21, 3:25, 4:8, 4:13,	

<p>13:5, 13:11, 13:16, 13:20, 13:22, 13:25, 14:4, 14:10, 14:18, 14:23, 15:2, 15:7, 25:18, 25:25, 26:5, 26:8, 26:10, 26:13, 26:16, 26:23, 27:5, 27:8, 27:12, 27:14, 27:17, 27:20, 28:3, 28:6, 28:9, 28:12, 28:14, 28:17, 28:25, 29:4, 29:7, 29:9, 29:12, 29:15, 29:22, 29:25, 30:4, 30:7, 30:9, 30:12, 30:20, 30:23, 31:2, 31:4, 31:7, 31:10, 31:18, 31:21, 31:24, 32:3, 32:6, 32:9, 32:16, 32:19, 32:22, 32:24, 33:3, 33:5, 33:13, 33:17, 33:20, 33:22, 33:25, 34:4, 34:16, 34:19, 34:23, 35:2, 35:4, 35:7, 35:12, 35:15, 35:18, 35:21, 35:23, 36:2, 36:9, 36:13, 36:16, 36:18, 36:21, 36:24, 37:6, 37:10, 37:13, 37:15, 37:18, 37:21, 38:5, 38:7, 38:10, 38:12, 38:15, 38:23, 39:12, 39:20, 39:24, 40:3, 40:6, 40:8, 40:11, 40:18, 41:2, 41:6, 41:9, 41:11, 41:14</p> <p>Chairman [1] - 15:4</p> <p>change [3] - 24:7, 32:13, 35:10</p> <p>changes [1] - 23:8</p> <p>Charles [3] - 16:11, 16:19, 17:21</p> <p>Charter [12] - 3:8, 3:11, 14:11, 15:13, 15:23, 15:25, 18:9, 22:21, 25:13, 33:10, 39:5, 39:7</p> <p>charter [2] - 16:3, 22:6</p> <p>check [1] - 14:14</p> <p>CHERICE [1] - 2:13</p> <p>children [2] - 23:3, 24:10</p> <p>citizens [1] - 24:23</p> <p>clarify [1] - 12:18</p> <p>classroom [1] - 17:22</p> <p>client [1] - 3:15</p> <p>clients [1] - 4:17</p> <p>closing [1] - 11:17</p> <p>Code [1] - 36:4</p>	<p>collaboration [1] - 20:2</p> <p>collaborative [1] - 17:16</p> <p>collected [1] - 38:20</p> <p>collectively [1] - 34:11</p> <p>college [4] - 23:13, 23:17, 23:19, 24:22</p> <p>coming [2] - 24:4, 24:16</p> <p>commence [1] - 19:2</p> <p>commencing [1] - 7:17</p> <p>commend [1] - 25:8</p> <p>commitment [1] - 19:21</p> <p>Committee [5] - 27:3, 28:2, 28:23, 40:20, 40:21</p> <p>common [1] - 9:25</p> <p>community [3] - 10:2, 23:10, 23:24</p> <p>competition [1] - 25:10</p> <p>compiled [1] - 38:21</p> <p>completed [2] - 11:25, 12:3</p> <p>completing [1] - 19:12</p> <p>Compliance [1] - 37:2</p> <p>compliance [1] - 24:7</p> <p>conclude [1] - 25:22</p> <p>conduct [1] - 36:7</p> <p>Consideration [13] - 3:7, 4:3, 14:24, 28:18, 29:16, 30:13, 32:10, 33:6, 34:5, 35:8, 36:3, 36:25, 37:22</p> <p>consideration [3] - 26:24, 27:21, 31:11</p> <p>considered [1] - 7:21</p> <p>consistent [1] - 18:9</p> <p>consists [1] - 20:22</p> <p>construct [1] - 9:17</p> <p>constructed [1] - 10:11</p> <p>construction [8] - 17:2, 17:12, 19:2, 19:17, 20:7, 20:18, 20:23, 24:7</p> <p>contemplate [1] - 10:17</p> <p>continue [2] - 25:15, 37:4</p> <p>continued [1] - 7:15</p> <p>Contracting [1] - 37:2</p> <p>Controls [1] - 34:7</p> <p>controls [1] - 34:12</p> <p>Corporation [5] - 5:8, 5:10, 5:14, 5:16,</p>	<p>39:4</p> <p>CORPORATION [1] - 1:5</p> <p>correct [3] - 12:20, 12:24, 15:19</p> <p>cost [1] - 20:17</p> <p>costs [1] - 6:12</p> <p>country [1] - 23:9</p> <p>County [4] - 18:20, 18:22, 18:23, 23:10</p> <p>County-owned [1] - 18:23</p> <p>courses [1] - 7:19</p> <p>Court [1] - 1:14</p> <p>courtyard [1] - 9:23</p> <p>COVID [2] - 8:5, 19:20</p> <p>create [2] - 9:22, 20:8</p> <p>current [5] - 5:15, 8:7, 16:14, 20:14, 39:10</p> <p>CURRY [7] - 4:10, 4:16, 10:21, 13:2, 13:9, 14:7, 14:9</p> <p>Curry [3] - 4:11, 4:14, 4:22</p>	<p>DIRECTORS [1] - 2:11</p> <p>discuss [2] - 11:5, 11:15</p> <p>discussed [2] - 11:2, 34:11</p> <p>Disperse [1] - 38:16</p> <p>Disposition [1] - 32:11</p> <p>distant [1] - 24:15</p> <p>districts [1] - 22:5</p> <p>DOLLY [2] - 42:3, 42:17</p> <p>Dolly [1] - 1:13</p> <p>done [2] - 10:12, 24:12</p> <p>Donnelly [1] - 2:8</p> <p>dorms [1] - 7:19</p> <p>draws [1] - 9:25</p> <p>due [3] - 11:25, 12:3, 24:12</p>	<p>38:18</p> <p>Evaluation [1] - 38:16</p> <p>exactly [1] - 25:12</p> <p>exceed [1] - 5:19</p> <p>exceeded [1] - 9:5</p> <p>excellence [3] - 12:13, 25:9, 25:11</p> <p>excited [1] - 10:14</p> <p>Executive [2] - 15:17, 22:20</p> <p>exempt [2] - 5:17, 5:23</p> <p>existing [3] - 3:7, 6:10, 17:20</p> <p>expand [2] - 16:20, 18:22</p> <p>expanded [3] - 16:6, 21:5, 21:7</p> <p>expansion [3] - 16:25, 17:23, 17:25</p> <p>expectations [1] - 9:5</p> <p>Expenditure [2] - 40:13, 40:16</p> <p>expense [1] - 5:24</p>
		D	E	F
		<p>Dan [3] - 3:12, 14:25, 15:9</p> <p>data [1] - 10:5</p> <p>decade [1] - 5:12</p> <p>deception [1] - 34:15</p> <p>Deegan [4] - 14:18, 15:9, 15:10, 26:17</p> <p>DEEGAN [9] - 3:14, 3:24, 14:13, 14:22, 15:4, 15:8, 15:21, 25:24, 26:21</p> <p>deegan [3] - 3:22, 15:2, 25:22</p> <p>delighted [1] - 12:11</p> <p>delightful [1] - 25:14</p> <p>demand [1] - 8:21</p> <p>design [1] - 9:22</p> <p>designed [2] - 9:20, 10:10</p> <p>detail [1] - 6:4</p> <p>details [1] - 9:13</p> <p>Development [2] - 5:7, 39:4</p> <p>development [2] - 18:8, 28:22</p> <p>DEVELOPMENT [1] - 1:4</p> <p>difficult [1] - 19:24</p> <p>diligence [4] - 11:25, 12:3, 24:12, 24:25</p> <p>Director [2] - 15:17, 22:20</p>	<p>e-mail [1] - 4:20</p> <p>EAMES [1] - 2:6</p> <p>earn [1] - 23:19</p> <p>economic [2] - 20:6, 28:22</p> <p>EDIE [1] - 2:5</p> <p>educate [1] - 23:3</p> <p>education [2] - 12:15, 25:11</p> <p>educational [3] - 18:11, 21:9, 21:16</p> <p>effective [1] - 22:4</p> <p>Effectiveness [1] - 34:6</p> <p>either [3] - 4:7, 4:9, 42:8</p> <p>elementary [1] - 16:4</p> <p>eligible [1] - 23:21</p> <p>Elon [1] - 37:3</p> <p>end [2] - 14:20, 21:25</p> <p>engineering [4] - 8:14, 10:7, 10:16, 21:3</p> <p>Engineering [1] - 9:21</p> <p>enjoying [1] - 7:8</p> <p>ensure [1] - 34:14</p> <p>ensures [1] - 31:14</p> <p>environment [1] - 23:23</p> <p>equipment [3] - 10:18, 20:19, 20:25</p> <p>ERIC [1] - 2:13</p> <p>essential [1] - 8:8</p> <p>established [1] - 29:19</p> <p>Ethics [1] - 36:4</p> <p>evaluation [2] - 30:17,</p>	<p>faceted [1] - 24:5</p> <p>Facilities [1] - 5:5</p> <p>Fall [2] - 7:17, 19:15</p> <p>fall [1] - 8:17</p> <p>familiar [2] - 15:22, 21:8</p> <p>fantastic [1] - 21:9</p> <p>Farrell [2] - 4:11, 4:22</p> <p>February [2] - 39:15, 40:13</p> <p>fees [1] - 21:3</p> <p>Fevola [1] - 1:13</p> <p>FEVOLA [2] - 42:3, 42:17</p> <p>few [1] - 10:13</p> <p>field [1] - 10:20</p> <p>fields [1] - 8:12</p> <p>finance [1] - 9:8</p> <p>financed [1] - 17:14</p> <p>financial [2] - 7:12, 40:15</p> <p>Financial [4] - 5:2, 26:25, 27:22, 40:12</p> <p>financially [1] - 7:8</p> <p>financing [7] - 5:18, 5:25, 6:13, 6:23, 19:6, 20:16, 21:23</p> <p>Firm [1] - 15:10</p> <p>first [4] - 3:5, 8:18, 14:23, 37:24</p> <p>fixtures [2] - 20:19, 20:25</p>

<p>flo [1] - 32:3 Flo [15] - 13:25, 26:13, 27:17, 28:9, 29:12, 30:4, 31:7, 33:25, 34:23, 35:18, 36:21, 37:18, 38:7, 40:3, 41:6 FLO [1] - 2:12 floor [1] - 13:10 FLORESTANO [1] - 1:10 focus [1] - 8:10 following [1] - 39:7 foot [2] - 9:18, 17:24 footing [1] - 7:12 force [1] - 23:22 Forcelli [1] - 15:10 forming [1] - 9:24 forth [1] - 33:9 fortunate [1] - 7:25 forward [5] - 7:15, 11:10, 12:5, 21:18, 25:3 forwarded [1] - 10:22 Franklin [1] - 16:17 FRED [1] - 2:5 friend [1] - 5:11 Fritz [2] - 4:12, 4:22 full [3] - 17:25, 20:9, 24:17 full-time [2] - 20:9, 24:17 funding [2] - 18:14, 22:6 funds [1] - 5:23 furniture [2] - 20:19, 20:25 future [4] - 7:16, 8:9, 23:4, 25:5</p>	<p>27:12, 27:14, 27:17, 27:20, 28:3, 28:6, 28:9, 28:12, 28:14, 28:17, 28:25, 29:4, 29:7, 29:9, 29:12, 29:15, 29:22, 29:25, 30:4, 30:7, 30:9, 30:12, 30:20, 30:23, 31:2, 31:4, 31:7, 31:10, 31:18, 31:21, 31:24, 32:3, 32:6, 32:9, 32:16, 32:19, 32:22, 32:24, 33:3, 33:5, 33:13, 33:17, 33:20, 33:22, 33:25, 34:4, 34:16, 34:19, 34:23, 35:2, 35:4, 35:7, 35:12, 35:15, 35:18, 35:21, 35:23, 36:2, 36:9, 36:13, 36:16, 36:18, 36:21, 36:24, 37:6, 37:10, 37:13, 37:15, 37:18, 37:21, 38:5, 38:7, 38:10, 38:12, 38:15, 38:23, 39:12, 39:20, 39:24, 40:3, 40:6, 40:8, 40:11, 40:18, 41:2, 41:6, 41:9, 41:11, 41:14 goal [1] - 19:14 goals [1] - 29:20 God [1] - 12:16 Goldson [5] - 3:16, 14:15, 15:16, 15:18, 22:8 Governance [5] - 29:19, 30:16, 31:16, 32:14, 33:12 grade [3] - 16:8, 18:3, 18:4 grateful [1] - 6:20 great [2] - 9:2, 17:3 grown [1] - 6:25 growth [2] - 5:9, 8:10 guideline [1] - 35:11 Guidelines [2] - 31:12, 35:9 guys [2] - 3:23, 14:12 gym [1] - 18:2</p>	<p>health [2] - 8:11, 10:19 Health [1] - 8:25 health-related [1] - 10:19 hear [1] - 20:3 help [5] - 6:24, 23:3, 23:7, 24:23, 25:14 helped [1] - 22:25 helpful [1] - 22:24 helping [1] - 19:5 HEMPSTEAD [2] - 1:4, 2:4 Hempstead [6] - 6:21, 9:10, 13:3, 16:5, 16:8, 16:17 Hennessy [2] - 4:25, 6:14 HENNESSY [3] - 6:18, 11:18, 14:8 hereby [1] - 42:4 hereunto [1] - 42:12 high [2] - 17:23, 21:15 High [1] - 39:9 historically [1] - 19:25 HLW [1] - 9:20 Hofstra [12] - 4:4, 4:9, 5:3, 5:9, 5:11, 6:3, 6:6, 9:2, 11:7, 12:13, 13:2, 39:8 hop [1] - 4:17 hopefully [1] - 41:15 house [1] - 8:13</p>	<p>individually [1] - 34:10 individuals [1] - 19:23 induce [1] - 19:5 Inducement [1] - 4:4 inducement [1] - 20:15 industry [1] - 7:3 infrastructure [2] - 5:10, 6:11 initial [2] - 17:9, 20:7 Innovation [3] - 6:2, 9:14, 9:19 input [1] - 38:20 intent [1] - 28:21 interested [1] - 42:10 Internal [1] - 34:7 internal [1] - 34:11 International [1] - 9:20 interrupted [1] - 24:8 introducing [1] - 4:21 invested [1] - 7:22 Investment [1] - 31:12 issuance [3] - 5:17, 6:12, 20:17 issued [1] - 17:11 issues [2] - 24:6, 40:17 item [18] - 3:5, 3:25, 14:23, 26:20, 27:20, 28:17, 29:15, 30:12, 32:10, 33:5, 34:4, 35:7, 36:2, 36:24, 37:21, 38:15, 38:25, 40:11 items [1] - 14:17 itself [1] - 21:15</p>	<p style="text-align: center;">L 3</p>
<p style="text-align: center;">G</p>	<p style="text-align: center;">H</p>	<p style="text-align: center;">I</p>	<p style="text-align: center;">J</p>	<p>lab [2] - 10:5, 10:6 Lab [1] - 10:9 labs [1] - 10:5 land [1] - 18:23 large [1] - 5:23 last [3] - 7:17, 10:13, 33:10 launch [1] - 8:16 LAURA [1] - 2:6 Law [1] - 15:10 LDC [18] - 3:3, 9:10, 12:18, 12:25, 15:24, 17:3, 17:6, 17:8, 17:13, 17:14, 17:17, 20:15, 25:8, 26:25, 27:22, 28:19, 29:17, 37:22 lead [1] - 10:11 leadership [1] - 7:4 learning [2] - 7:24, 24:15 legislature [1] - 18:22 level [3] - 10:3, 18:4, 21:15 Lindbergh [2] - 16:19, 17:21 Lindburgh [1] - 16:11 line [1] - 22:16 List [2] - 40:13, 40:16 live [1] - 7:18 LLP [2] - 2:8, 2:9 Local [2] - 5:7, 39:4 local [3] - 19:21, 21:12, 22:4 LOCAL [1] - 1:4 located [1] - 16:10 locker [1] - 18:2 LODATO [4] - 2:7, 3:12, 4:6, 38:18 long-term [2] - 15:24, 18:8 LONGO [1] - 2:5 look [1] - 25:3 looking [7] - 7:14, 11:10, 12:5, 18:25, 19:9, 20:16, 21:18 LORRAINE [1] - 2:7 lottery [1] - 21:13 luck [1] - 14:6 Lytle [1] - 2:9</p>
<p>generosity [1] - 7:6 Girardi [16] - 13:25, 15:5, 26:13, 27:17, 28:9, 29:12, 30:4, 31:7, 33:25, 34:23, 35:18, 36:21, 37:18, 38:7, 40:3, 41:6 GIRARDI [118] - 1:10, 2:12, 3:2, 3:21, 3:25, 4:8, 4:13, 13:5, 13:11, 13:16, 13:20, 13:22, 13:25, 14:4, 14:10, 14:18, 14:23, 15:2, 15:7, 25:18, 25:25, 26:5, 26:8, 26:10, 26:13, 26:16, 26:23, 27:5, 27:8,</p>	<p>hand [1] - 42:13 HAUGHTON [4] - 14:25, 15:20, 22:17, 25:16 Haughton [4] - 3:16, 14:15, 15:17, 22:19</p>	<p>IDA [6] - 2:4, 12:19, 12:22, 25:8, 37:23, 38:19 IDA's [4] - 12:12, 16:21, 21:19, 21:20 immediately [2] - 19:10, 19:18 import [1] - 7:10 important [3] - 8:10, 19:19, 20:5 improvements [2] - 6:9, 9:8 IN [2] - 1:3, 42:12 include [1] - 16:15 including [1] - 8:15 income [1] - 22:3 increase [1] - 20:12 Increases [1] - 37:23 incredibly [1] - 7:25 indicate [1] - 10:22 indicated [5] - 16:18, 16:23, 20:21, 22:12, 22:13</p>	<p>JAMES [1] - 2:14 jobs [2] - 19:17, 20:7 Joe [2] - 9:11, 9:15 JOHN [1] - 2:8 Joseph [1] - 5:4 June [1] - 19:13</p>	<p style="text-align: center;">M</p>
<p style="text-align: center;">FEVOLA REPORTING & TRANSCRIPTION INC. (631) 724-7576</p>				

<p>maintenance [2] - 6:9, 9:9 major [1] - 10:6 Mallette [17] - 13:18, 26:6, 27:10, 28:15, 29:5, 30:10, 30:24, 32:7, 32:20, 33:18, 35:5, 35:24, 36:14, 37:11, 38:13, 40:9, 41:12 MALLETTE [24] - 2:13, 13:19, 26:7, 27:11, 28:16, 29:3, 29:6, 30:11, 30:25, 32:8, 32:21, 33:15, 33:19, 35:6, 35:25, 36:11, 36:15, 37:8, 37:12, 38:3, 38:14, 40:10, 40:15, 41:13 mandate [1] - 23:2 mandates [1] - 18:10 march [1] - 1:8 market [1] - 19:25 marriage [1] - 42:8 MARSH [26] - 2:14, 12:17, 12:21, 13:15, 13:21, 26:4, 26:9, 27:13, 28:5, 28:13, 29:8, 29:24, 30:8, 31:3, 31:23, 32:23, 33:21, 34:18, 35:3, 35:14, 35:22, 36:17, 37:14, 38:11, 40:7, 41:10 marsh [3] - 34:20, 38:10, 41:9 Marsh [16] - 13:20, 26:8, 27:12, 28:12, 29:7, 30:7, 31:2, 31:22, 32:22, 33:20, 35:2, 35:21, 36:16, 37:13, 40:6, 40:14 materials [1] - 20:24 MATTER [1] - 1:3 matter [2] - 36:6, 42:11 Measurement [1] - 29:17 measures [1] - 7:20 medical [1] - 9:4 meeting [5] - 3:3, 3:17, 11:21, 40:23, 41:14 MEETING [1] - 1:5 members [3] - 22:18, 22:22, 25:20 mentioned [2] - 9:7, 12:22 met [2] - 34:8, 40:21 MICHAEL [1] - 2:7</p>	<p>might [1] - 21:10 million [6] - 5:20, 17:15, 20:13, 20:20, 20:23, 20:24 minutes [3] - 39:15, 39:17, 39:22 Mission [1] - 28:19 mission [2] - 18:7, 25:15 misunderstanding [1] - 13:8 momentum [1] - 7:15 month [1] - 41:16 morning [2] - 22:18, 40:21 motion [18] - 13:13, 26:3, 27:6, 28:4, 29:2, 29:23, 30:21, 31:19, 32:17, 33:14, 34:17, 35:13, 36:10, 37:7, 37:25, 39:16, 39:21, 40:22 move [4] - 3:22, 21:18, 26:19, 39:13 moved [1] - 29:3 movies [1] - 7:9 moving [2] - 11:10, 12:5 MR [85] - 3:12, 3:14, 3:24, 4:6, 4:10, 4:16, 10:21, 12:9, 12:17, 12:20, 12:21, 12:24, 13:2, 13:9, 13:15, 13:21, 14:3, 14:7, 14:9, 14:13, 14:22, 14:25, 15:4, 15:8, 15:20, 15:21, 22:17, 25:7, 25:16, 25:24, 26:4, 26:9, 26:15, 26:21, 27:2, 27:7, 27:13, 27:19, 27:24, 28:5, 28:8, 28:13, 28:20, 29:8, 29:14, 29:18, 29:24, 30:3, 30:8, 30:15, 31:3, 31:9, 31:13, 31:23, 32:5, 32:13, 32:23, 33:4, 33:9, 34:3, 34:8, 34:18, 34:22, 35:3, 35:10, 35:14, 35:17, 35:22, 36:5, 36:17, 36:23, 37:3, 37:14, 37:20, 38:6, 38:11, 38:18, 39:3, 39:19, 39:23, 40:2, 40:7, 40:25, 41:5, 41:10 MS [23] - 6:18, 11:18, 13:24, 14:8, 26:12, 27:16, 28:11, 29:11,</p>	<p>30:6, 30:22, 31:6, 31:20, 32:2, 32:18, 33:2, 33:24, 34:25, 35:20, 36:20, 37:17, 38:9, 40:5, 41:8 muted [1] - 3:12</p> <p style="text-align: center;">N</p> <p>name [2] - 13:6, 15:9 namely [1] - 37:23 Nassau [3] - 18:20, 18:21, 23:10 nature [1] - 30:17 necessary [2] - 18:14, 21:4 need [2] - 23:18, 24:17 needed [1] - 7:23 needs [1] - 23:25 new [9] - 5:25, 8:13, 8:15, 9:6, 9:13, 9:16, 9:17, 10:17, 16:25 New [4] - 3:5, 4:23, 15:11, 42:4 next [20] - 3:25, 8:8, 11:13, 11:23, 26:19, 27:20, 28:17, 29:15, 30:12, 32:10, 33:5, 34:4, 35:7, 36:2, 36:24, 37:21, 38:15, 38:25, 40:11, 41:16 Nixon [1] - 2:9 nobody [1] - 4:8 none [1] - 31:14 North [1] - 16:17 Northwell [3] - 8:2, 8:24, 9:3 Notary [1] - 42:3 noted [1] - 41:18 notes [1] - 42:6 Nursing [1] - 10:8 nursing [4] - 8:14, 8:16, 10:7, 10:16</p> <p style="text-align: center;">O</p> <p>O'BRIEN [1] - 2:9 o'clock [1] - 3:18 obviously [2] - 19:19, 28:20 occupancy [1] - 19:14 OF [4] - 1:3, 1:4, 2:4, 2:11 offer [1] - 16:7 offered [2] - 8:23, 37:3 offerings [1] - 5:13 OFFICE [1] - 2:10 Officer [1] - 37:2</p>	<p>one [4] - 5:22, 16:18, 31:14, 38:19 one-story [1] - 16:18 ones [1] - 17:9 open [1] - 22:9 opening [1] - 13:9 Operations [2] - 5:5, 33:7 operations [1] - 16:14 opportunity [5] - 6:22, 10:15, 21:10, 21:11, 21:16 option [2] - 23:13, 23:19 options [1] - 18:11 order [3] - 3:4, 27:24, 40:16 originally [1] - 16:3 otherwise [1] - 21:11 outcome [1] - 42:11 outstanding [2] - 17:13, 19:4 overall [1] - 16:15 overview [1] - 6:16 owned [1] - 18:23</p> <p style="text-align: center;">P</p> <p>P.C [1] - 4:23 packet [1] - 38:22 pandemic [4] - 7:14, 24:5, 24:9, 24:14 parking [1] - 18:4 PAROLA [18] - 2:5, 12:9, 12:20, 12:24, 25:7, 27:2, 27:24, 28:20, 29:18, 30:15, 31:13, 32:13, 33:9, 34:8, 35:10, 36:5, 37:3, 39:3 Parola [1] - 25:19 part [2] - 17:4, 20:10 part-time [1] - 20:10 participate [1] - 22:5 particular [4] - 23:5, 23:15, 23:25, 24:18 particularly [1] - 24:6 parties [1] - 42:8 partner [3] - 15:25, 17:3, 19:21 partnership [7] - 8:2, 8:24, 8:25, 17:17, 22:23, 25:2, 25:5 past [4] - 5:8, 5:12, 22:25, 25:3 path [6] - 11:16, 23:12, 23:16, 23:17, 24:21, 24:22 PAUL [1] - 2:9</p>	<p>pay [1] - 6:11 payroll [1] - 20:12 Peabody [1] - 2:9 permits [2] - 18:25, 19:11 person [2] - 7:19, 41:16 peruse [1] - 10:24 Peter [5] - 4:11, 4:22, 6:19, 9:7, 11:19 Philips [1] - 2:9 place [2] - 19:8, 34:14 plan [4] - 8:8, 9:17, 18:8, 18:17 planning [2] - 9:7, 11:20 Plaza [1] - 4:23 pleased [2] - 8:19, 34:12 plus [1] - 21:2 point [1] - 17:14 Policy [3] - 30:14, 31:12, 32:12 policy [2] - 31:14, 32:14 portion [1] - 6:12 position [1] - 37:4 positions [2] - 20:9, 20:10 possible [1] - 19:3 PR [1] - 2:10 preferred [1] - 6:8 preliminary [1] - 4:3 prepare [1] - 24:17 preparing [1] - 12:14 present [2] - 6:22, 9:13 Presentation [2] - 3:6, 4:2 presentation [5] - 4:15, 14:5, 15:6, 25:23, 26:18 President [4] - 5:2, 5:4, 7:5, 15:15 previously [1] - 32:15 prize [1] - 12:15 Procedures [1] - 30:14 proceed [2] - 4:14, 18:14 proceeds [2] - 6:6, 6:8 process [1] - 24:14 procuring [1] - 18:13 product [1] - 10:18 productive [2] - 23:23, 24:23 Profusion [1] - 10:9 program [4] - 7:2, 8:16, 8:22, 8:23</p>
--	--	--	---	--

<p>programs [1] - 8:14 project [11] - 17:18, 18:6, 18:16, 19:13, 19:16, 20:6, 21:19, 23:5, 23:6, 23:15, 24:3 projects [4] - 9:9, 12:14, 17:2, 17:12 Property [1] - 32:11 proposed [1] - 17:18 prospect [1] - 10:14 protocol [2] - 8:5, 23:9 protocols [1] - 34:13 provide [5] - 18:10, 23:16, 23:21, 24:9, 24:19 provides [3] - 8:3, 12:13, 21:17 providing [3] - 7:20, 23:24, 24:14 prudent [2] - 7:21, 31:13 Public [1] - 42:3 pupils [1] - 12:16 Purchasing [1] - 35:9 purchasing [1] - 35:11 pursuit [1] - 23:14 put [3] - 19:6, 20:16, 23:11</p>	<p>18:19, 18:21, 18:24 recently [1] - 18:24 record [1] - 42:5 refinanced [1] - 17:9 reflected [1] - 9:3 reflects [1] - 36:6 refund [1] - 9:9 refunding [1] - 5:22 Reggie [1] - 22:12 region [2] - 7:4, 28:22 related [3] - 8:12, 10:19, 42:7 remote [1] - 7:24 renderings [1] - 10:23 report [2] - 8:19, 38:21 Report [4] - 26:25, 29:17, 39:2, 40:12 Reporter [1] - 1:14 representative [1] - 6:3 reputation [1] - 7:3 request [3] - 12:7, 20:14, 21:19 requesting [1] - 5:16 required [1] - 7:21 requiring [1] - 7:24 Resolution [2] - 3:8, 4:4 respectfully [1] - 12:7 result [3] - 7:11, 19:16, 20:11 retained [3] - 11:6, 11:8, 11:19 retroactive [1] - 37:24 REV [1] - 2:13 Reverend [19] - 13:18, 22:13, 26:6, 27:10, 28:14, 29:5, 30:9, 30:24, 32:6, 32:20, 33:18, 35:4, 35:23, 36:14, 37:11, 38:12, 40:8, 40:19, 41:11 REVEREND [23] - 13:19, 26:7, 27:11, 28:16, 29:3, 29:6, 30:11, 30:25, 32:8, 32:21, 33:15, 33:19, 35:6, 35:25, 36:11, 36:15, 37:8, 37:12, 38:3, 38:14, 40:10, 40:15, 41:13 RHOADS [1] - 2:7 risk [1] - 19:23 ROBERT [1] - 2:14 roles [1] - 30:18 rooms [1] - 18:2 routine [1] - 8:4 runs [1] - 34:14 RXR [1] - 4:23 RYAN [1] - 2:8</p>	<p>Ryan [1] - 2:8</p> <hr/> <p style="text-align: center;">S</p> <hr/> <p>safety [1] - 7:20 Salary [1] - 37:22 schedule [1] - 11:21 scheduled [1] - 8:16 School [14] - 3:9, 3:11, 9:24, 10:8, 14:11, 15:14, 15:23, 16:2, 22:21, 25:13, 33:10, 39:6, 39:8, 39:9 school [8] - 9:4, 16:3, 16:4, 16:15, 17:23, 22:3, 22:5, 22:6 schools [1] - 10:6 Science [3] - 5:25, 9:14, 9:18 science [2] - 8:3, 8:11 second [34] - 5:23, 11:14, 13:14, 13:15, 26:4, 27:6, 27:7, 28:4, 28:5, 29:23, 29:24, 30:22, 31:20, 32:17, 32:18, 33:14, 33:16, 34:17, 34:18, 34:19, 35:14, 36:10, 36:12, 37:7, 37:9, 38:2, 38:4, 39:18, 39:19, 39:22, 39:23, 40:24, 40:25, 41:2 see [3] - 3:20, 4:6, 41:15 seeing [2] - 23:8, 24:16 selected [1] - 21:13 Senior [1] - 4:25 series [3] - 16:25, 17:6, 17:7 Series [1] - 4:5 serviced [1] - 22:2 set [2] - 33:9, 42:13 seven [2] - 17:5, 17:7 several [1] - 5:13 shall [1] - 10:10 shape [1] - 9:22 SHAPIRO' [1] - 2:10 shortly [1] - 4:18 showcase [1] - 10:4 significant [1] - 10:5 silver [1] - 10:11 similar [1] - 38:19 Simulation [1] - 10:9 site [2] - 18:16, 20:22 skills [2] - 23:24, 24:19 soon [1] - 19:2</p>	<p>source [1] - 21:22 space [2] - 9:25, 10:6 spacing [1] - 24:10 speaking [1] - 4:24 specific [1] - 30:18 spot [1] - 8:21 square [2] - 9:18, 17:24 Staff [1] - 37:22 staff [2] - 30:19, 34:10 staffing [1] - 8:4 standard [1] - 7:9 start [5] - 4:21, 5:6, 15:5, 19:10, 19:18 started [4] - 3:18, 16:3, 16:24, 24:3 state [3] - 6:16, 13:5, 22:4 State [1] - 42:4 Statement [2] - 27:23, 28:19 statement [1] - 22:15 stature [1] - 7:2 steer [1] - 23:4 stenographer [1] - 13:7 stenographic [1] - 42:6 step [1] - 8:9 steps [1] - 11:13 story [2] - 16:18, 16:22 strategic [1] - 9:2 strengthened [1] - 7:7 stresses [1] - 28:21 strong [2] - 7:11, 8:21 Stuart [1] - 7:5 students [7] - 7:18, 7:23, 10:16, 18:12, 19:14, 21:10, 21:12 study [1] - 23:16 sub [1] - 30:17 sub-evaluation [1] - 30:17 subject [1] - 16:12 success [2] - 16:22, 17:4 successful [2] - 20:2, 21:24 Summary [1] - 38:17 summary [1] - 38:19 support [2] - 5:9, 6:20</p>	<p>8:11 teleconference [1] - 1:7 template [1] - 35:11 term [2] - 15:24, 18:8 terms [5] - 19:22, 20:6, 29:20, 30:19, 34:13 Terrana [1] - 15:11 tests [1] - 8:5 thanking [1] - 5:6 THAT [2] - 42:5, 42:10 THE [2] - 1:3 themselves [1] - 36:7 thoroughly [1] - 25:9 three [1] - 16:15 timing [1] - 11:5 today [5] - 4:24, 15:14, 17:19, 18:15, 33:11 today's [3] - 3:3, 16:12, 40:23 TODD [1] - 2:10 together [2] - 10:2, 10:17 TOMEO [1] - 2:6 total [2] - 17:12, 20:20 totals [1] - 17:15 towards [2] - 11:16 Town [3] - 6:20, 9:10, 18:17 TOWN [2] - 1:4, 2:4 Town's [1] - 6:24 training [1] - 24:20 transaction [1] - 21:2 transcript [1] - 42:5 Treasurer [2] - 5:3, 40:12 true [1] - 42:5 trying [1] - 23:11 turned [1] - 12:2 two [2] - 5:21, 20:10</p>	5
Q					
<p>quality [2] - 8:22, 18:10 questionnaire [1] - 12:4 questions [9] - 13:10, 13:12, 22:10, 25:21, 26:2, 38:23, 39:12, 40:19 quickly [1] - 11:11 quorum [1] - 3:4</p>					
R					
<p>Rabinowitz [1] - 7:5 Ram [1] - 39:8 ratings [1] - 7:8 reading [3] - 39:14, 39:17, 39:21 ready [10] - 12:4, 14:12, 24:18, 24:20, 27:4, 28:23, 29:20, 31:16, 36:7, 37:4 real [1] - 5:11 really [2] - 21:17, 21:22 received [4] - 18:16,</p>			<p style="text-align: center;">T</p> <hr/> <p>tax [2] - 5:17, 5:22 taxable [1] - 5:18 team [1] - 7:11 technology [2] - 7:23,</p>	<p style="text-align: center;">U</p> <hr/> <p>U-shape [1] - 9:22 ultimately [1] - 8:6 unbelievable [1] - 17:16 under [1] - 7:4 undergraduate [1] - 8:15 undertake [1] - 6:8 underwriter [2] - 11:7, 11:8 underwritten [1] - 11:9 Uniondale [4] - 4:23, 15:11, 16:10, 17:20 University [7] - 4:5,</p>	

<p>5:3, 6:17, 6:19, 6:25, 7:7, 7:13 University's [1] - 8:9 up [2] - 5:21, 13:9 Updates [1] - 40:20</p>	Y
V	<p>year [5] - 8:18, 18:19, 20:10, 33:11, 37:25 years [3] - 6:25, 21:6, 21:7 York [3] - 4:23, 15:11, 42:4 yourself [1] - 3:13 youth [1] - 19:23</p>
<p>vaccines [1] - 8:6 Vanderhall [10] - 30:5, 31:25, 32:25, 33:23, 34:24, 36:19, 37:16, 38:8, 40:4, 41:7 vanderhall [7] - 13:23, 26:11, 27:15, 28:10, 29:10, 31:5, 35:19 VANDERHALL [21] - 2:13, 13:24, 26:12, 27:16, 28:11, 29:11, 30:6, 30:22, 31:6, 31:20, 32:2, 32:18, 33:2, 33:24, 34:25, 35:20, 36:20, 37:17, 38:9, 40:5, 41:8 various [1] - 17:11 Vice [2] - 4:25, 5:4 Village [3] - 16:5, 16:9, 16:16 visual [1] - 10:25 vocational [2] - 23:16, 23:18 vote [20] - 13:17, 21:21, 26:6, 27:4, 27:9, 28:7, 29:5, 29:25, 30:24, 31:17, 31:21, 32:20, 33:18, 34:20, 35:16, 36:14, 37:5, 37:11, 39:6, 39:25</p>	Z
W	<p>Zarb [1] - 9:23 Zoning [1] - 18:18</p>
<p>waive [2] - 39:17, 39:21 wasted [1] - 31:15 Wax [1] - 2:10 Wayne [6] - 3:16, 14:15, 15:17, 15:18, 22:8, 22:19 weathered [1] - 7:13 week [1] - 11:23 WEIR [1] - 2:9 whereby [2] - 23:11, 23:17 WHEREOF [1] - 42:12 whole [1] - 24:13 win [1] - 9:2 withdrawn [1] - 39:10 WITNESS [1] - 42:12</p>	